



## *The* UNIVERSITY of WESTERN ONTARIO

### MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

January 29, 2004

The meeting was held at 3:00 p.m. in Room 330, Stevenson-Lawson Building.

PRESENT: Mr. D. McDougall, Chair  
Ms. J.K. Van Fleet, Secretary

Dr. P. Davenport  
Ms. G. Dybenko  
Mr. T. Garrard  
Ms. S. Grindrod  
Ms. R. Ivey  
Mr. B. Lynch  
Dr. K. McQuillan  
Ms. K. Meighen  
Dr. G. Moran  
Mr. J. Nash

Ms. M. Noble  
Ms. J. O'Brien  
Dr. N. Petersen  
Dr. S. Singh  
Mr. L. Ste. Marie  
Mr. E. Stewart  
Mr. H. Vander Laan  
Dr. A. Weedon  
Mr. B. Whitmore

BG.04-17 **ADOPTION OF AGENDA**

The agenda for the meeting was adopted with the deletion of the Report of the Development & Fundraising Committee which is deferred to the May Board meeting.

BG.04-18 **REMARKS: CHAIR OF THE BOARD**

This being his first Board meeting as Chair, Mr. McDougall addressed the Board:

“As this is my first meeting since being elected Chair of the Board by you, I understand it is customary to make a few remarks.

Let me first of all say it is an honor to be chosen to lead the Board at this very prestigious University. I feel extremely fortunate to be chosen to fill this office at this particular time in our history. I will elaborate a little more on this theme later, but first I would like, on your behalf and my own, to extend our gratitude to Bob Colcleugh for the leadership which he provided to the Board over the past two years. He has fulfilled the responsibilities of the Chair with distinction and, in particular, I would like to note the leadership role he played in the development of the Daycare Centre and in organizing the Board to increase its emphasis on the commercialization of research which is, I think, so important to our public reputation as well as to our effort to recruit researchers to this University. I say it is fortunate to be involved in the governance here at this particular time; I think it is probably obvious to all of us and I would like to recite to you some of the items which cause us to be really pleased to be here.

First of all we are recruiting to campus the very, very best of students as evidenced by our entering grade average which I confirmed with Ruban just

We will be encouraging the administration to continue to work hard on strengthening the sense of community which is very much a part of the history and culture of this institution among all our first stakeholders – students, faculty, support staff and administration. We would hope that some of the new management systems that have proven to be effective in the private sector might have constructive applicability here. At the end of the day we are striving for a high level of morale and a high level of effectiveness among our constituent groups.

In the same vein, we wish to encourage a more proactive role in community relations. We have refocused, I hope we will before the end of the meeting, the Campus & Community Affairs Committee to put more emphasis here. We have asked Hank Vander Laan, John Nash and Ron Yamada to help us with this particular task. I should say I have a personal interest in this because I am so regularly surprised at the lack of understanding of the importance of the role of the University to our community, London and southwestern Ontario. It was reinforced to me last fall as I searched for the celebratory salutes that we could have reasonably expected from the announcement of recruiting in excess of 100 new faculty. The event went by virtually unnoticed. This may have been certainly one of if not the most important economic and cultural shots in the arm that this community received in the past year. I sincerely hope that we can help in causing these kinds of important contributions and developments to be better understood by our community both in the interests of our constituency and the community at large.

Exciting times for all of us. I look forward to working with you, indeed I look forward to working and playing with you. Thank you.”

BG.04-19 **REPORT OF THE PRESIDENT**

The President reported on Provincial Funding, COU’s Report on Graduate Enrolment, and activities of the President during the month of January 2004. Slides used to highlight his presentation are attached as [Appendix 1](#).

BG.04-20 **UNANIMOUS CONSENT AGENDA** [Appendix II]

It was moved by R. Ivey, seconded by L. Ste. Marie,

That the items listed in the Unanimous Consent Motion, detailed in Appendix II, be approved and/or received for information by the Board of Governors by unanimous consent.

CARRIED

**REPORT OF THE PROPERTY & FINANCE COMMITTEE** [Appendix II]

BG.04-21 **Annual Allocation from the Western Fund**

It was moved by R. Ivey seconded by L. Ste. Marie,

That the available income from the Western Fund, approximately \$47,000, be allocated to the Ontario Graduate Scholarship/Ontario Graduate Scholarships in Science and Technology Programs.

CARRIED by unanimous consent

BG.04-22 **FFICR Transfer to the Capital Budget**

It was moved by G. Dybenko, seconded by S. Singh,

That \$3 million in one-time funding be transferred from the University's Operating Budget to the Capital Budget in 2003-04 to be directed towards capital renovation projects which support research activities across campus and are eligible for federal support through the indirect costs of research program. Therefore, the source of these funds is the Federal Funding for Indirect Costs of Research (FFICR), which is estimated to provide Western with a sum of \$6 million in 2003-04.

CARRIED

BG.04-23 **Revised Levels of Support for Chairs, Professorships and Faculty Fellowships**

It was moved by G. Dybenko, seconded by R. Ivey,

That the guidelines related to endowed chairs, professorships and faculty fellowships be changed, effective May 1, 2004, as follows:

1. That the minimum annual required support for a chair be increased from \$100,000 to \$112,500
2. That the range of annual required support for a professorship be changed from \$50,000 to \$100,000 to a range of \$56,250 to \$112,500
3. That the range of annual required support for a designated faculty fellowship be changed from \$10,000 to \$50,000 to a range \$11,250 to \$56,250.
4. That the minimum size of a gift to support an endowed chair be increased from \$2.0 million to \$2.5 million
5. That the range in the size of a gift to support an endowed professorship be changed from \$1.0 million to \$2.0 million to a range of \$1.25 million to \$2.5 million.
6. That the range in the size of a gift to support an endowed faculty fellowship be changed from \$200,000 to \$1,000,000 to a range of \$250,000 to \$1,250,000.

CARRIED

BG.04-24 **Revenues, Expenditures, and Tuition Fees, by Faculty 2002-03**

The Board received for information tables showing the 2002-03 analysis on revenues, expenditures and tuition fees by Faculty detailed in Appendix III, Annex 3.

Dr. Singh asked why Faculties are organized into Groups 1 and 2 in the tables detailing expenditures and tuition revenue at Western, 2002-03. Dr. Davenport explained that the groupings were developed in 1995-96 due to deregulation of tuition in some of the professional schools. The distinction is historical and will be discontinued.

BG.04-25      **Quarterly Financial Report (Operating and Ancillary Budgets)**

Mr. Stewart asked for clarification of the change in revenue and expenditure associated with the

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January

BG.04-23

BG.04-18

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Sec. 5: 1 Vice-Chair of the Board shall be \_\_\_\_\_

Committee. There is a growing public expectation of organizational accountability and the voluntary adoption of “best practices” in meeting governance standards. The terms of reference of the Audit Committee shows a migration towards the control of the business.

It was moved by J. Nash, seconded by S. Singh,

That the membership of the standing committees of the Board for the period February 2004, through January 2005, be approved as shown in Appendix IV, Annex 1.

CARRIED







# Provincial Funding Update

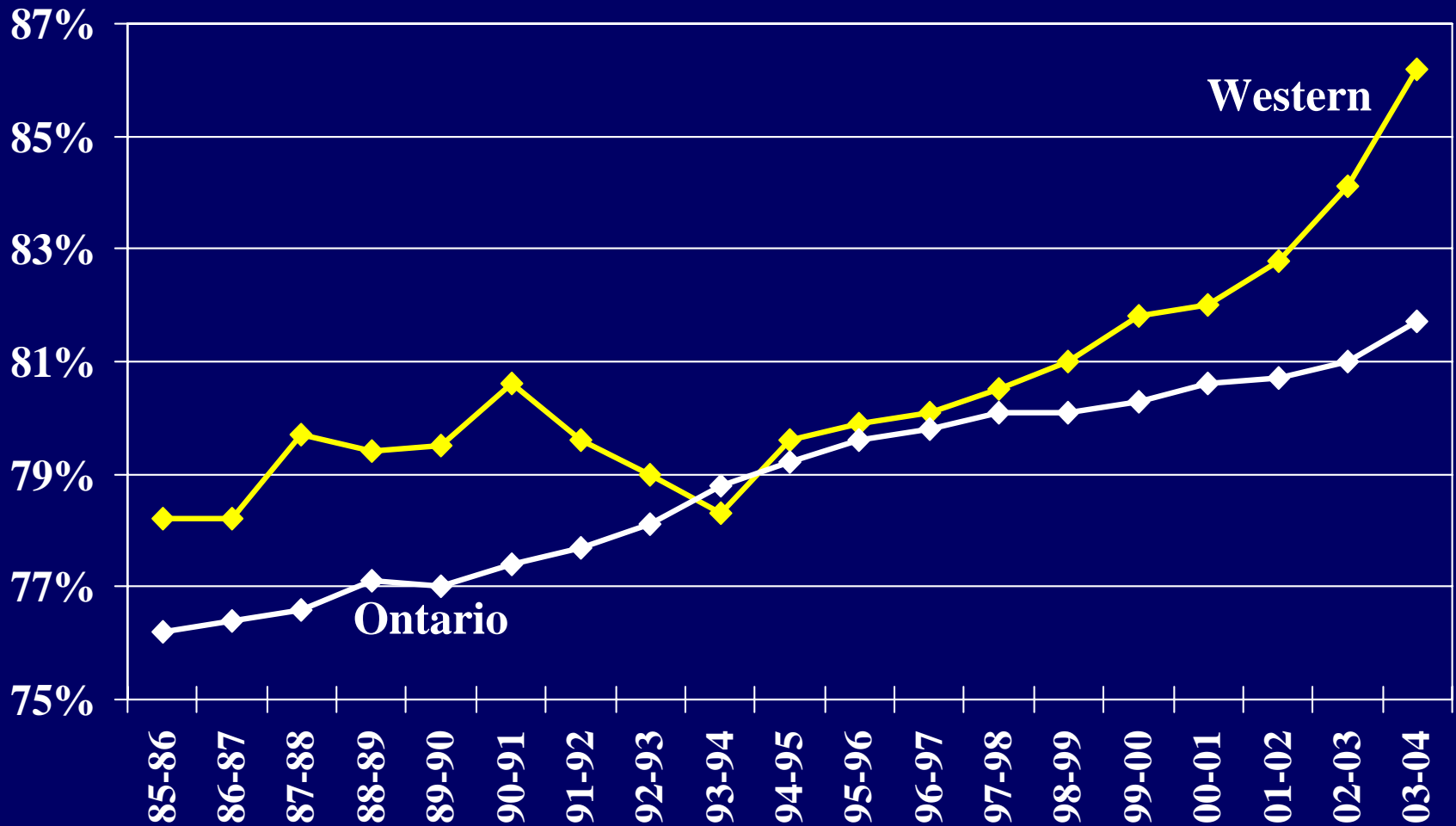
- ' Accessibility Fund
- ' Quality Assurance Fund
- ' Compensation for Tuition Freeze
- ' Operating Budget Funding (BIUs) for Graduate Enrolment
- ' Research Funding: OIT, ORDCF
- ' OSAP

# Student Recruitment

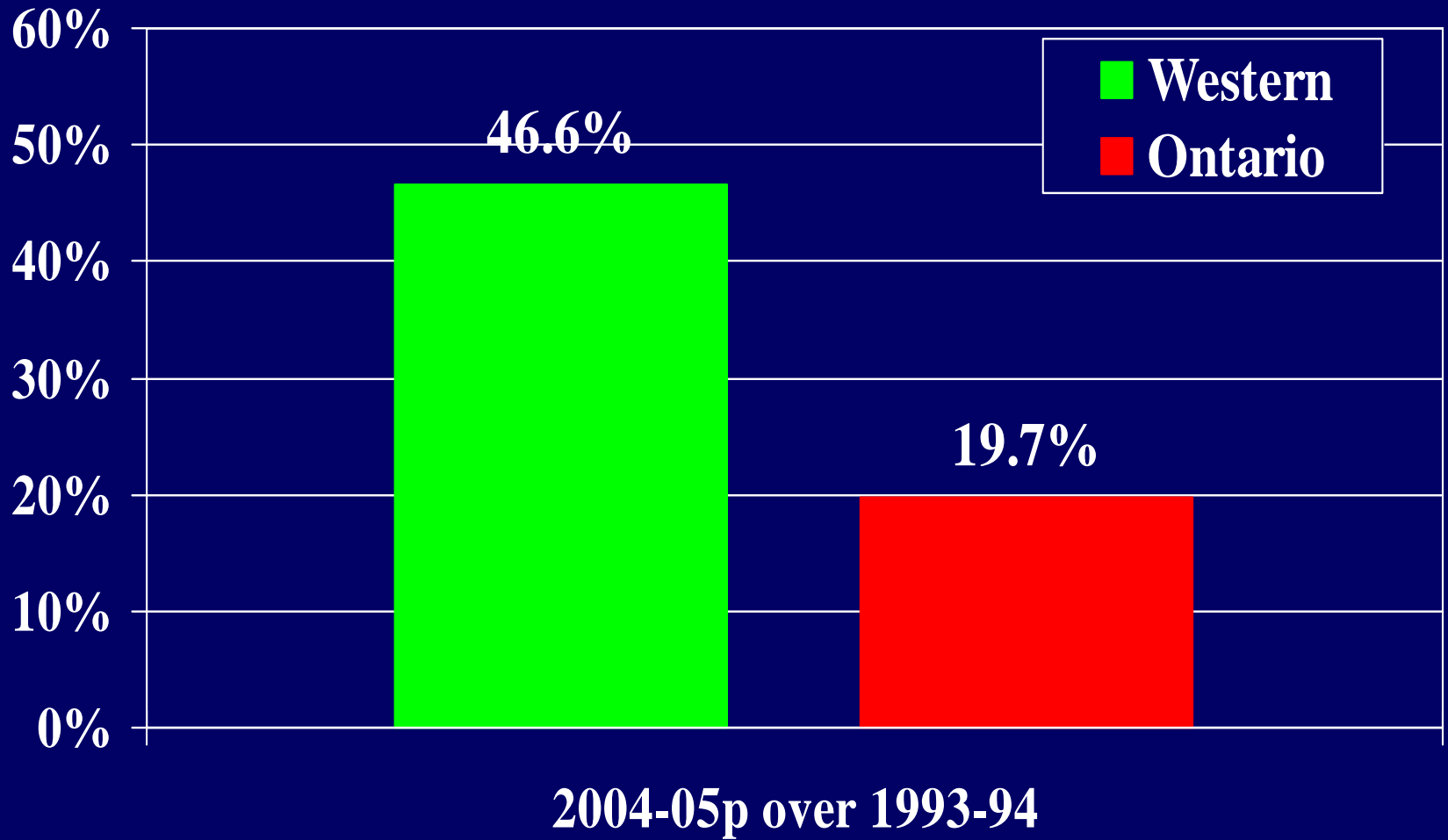
1999-00    2000-01    2001-01    2002-03

FY Cont

# Average Entering Grades of New Full-Time 1st Year High School Students



# % Change in First-Choice Applications



Note: 2004-05 data are preliminary

# “Advancing Ontario’s Future Through Advanced Degrees”

- ‘ COU Estimates of the Demand for Graduate Education in Ontario
  - › Masters enrolment: 22,369 in 2002-03 to 39,555 in 2013-14 (+ 77%)
  - › Ph.D. enrolment: 12,041 in 2002-03 to 25,485 in 2013-14 (+117%)
- ‘ Total Graduate Enrolment would increase from 34,410 to 64,632 FTEs (+ 88%)

# Funding for Graduate Expansion

## 2002-03 Actual

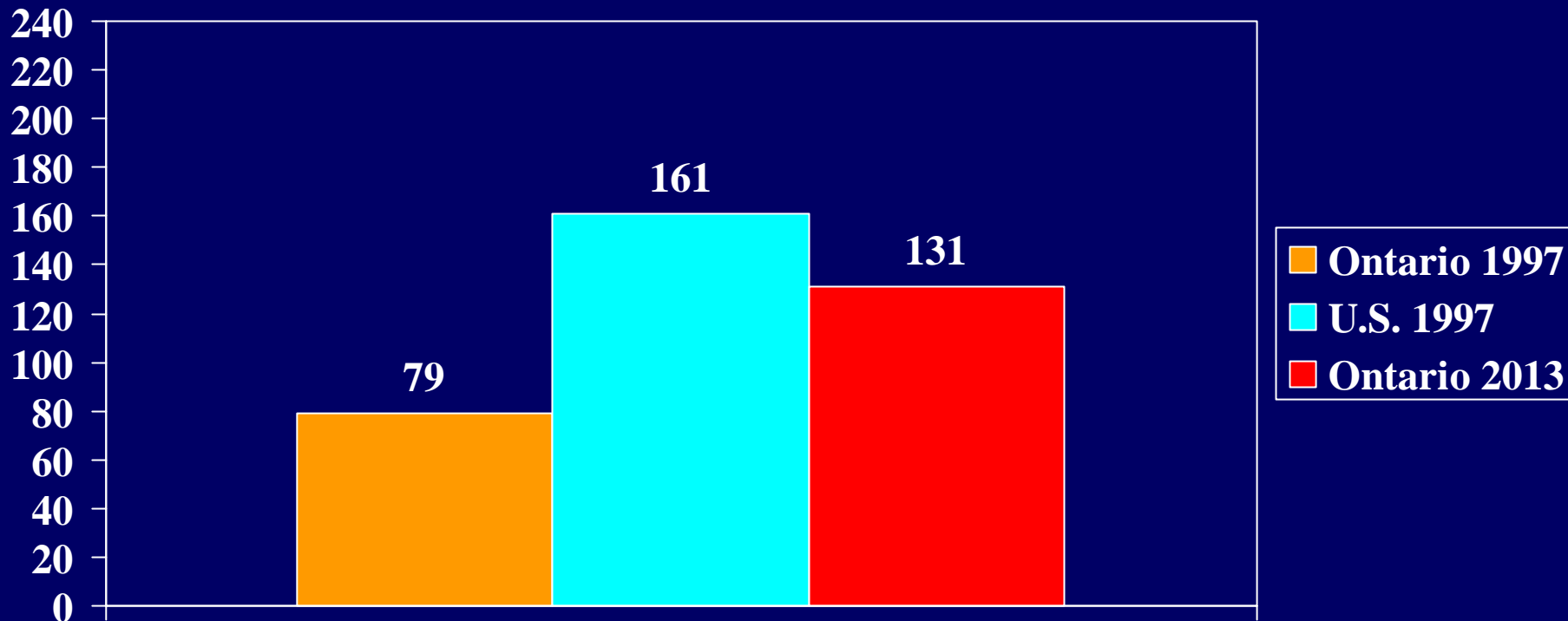
|                         |               |
|-------------------------|---------------|
| FTE Graduate Enrolment  | 34,410        |
| Grant at Full Funding   | \$413 million |
| Actual Grant            | \$370 million |
| Unfunded Graduate Study | \$43 million  |

## 2013-14 Projected Demand

|   |               |
|---|---------------|
| FTE Graduate Enrolment                                    | 64,632        |
| Grant at Full Funding                                     | \$776 million |
| Additional Funds Required<br>(including current unfunded) | \$406 million |

# Graduate Degrees Conferred per 100,000 Population

## Master's





# Graduate Degrees Conferred per 100,000 Population

Ph.D.

