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N&?/'T%:+&K':E=%*+0*@&)F0*%,%&K0''\$%:+,&

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W0/9/0./!036;0!>1;0/6:97!</635>+!CB!>36?G/5:15K!4/;:?0/9!34!?563GG350B!:;?K=:!036;0!>1;0/6:9+! :=19!W03_/6:!635:01C?:/9!:3!:=/!K/5/0;0!9:?>B!34!>1;0/6:303KB7!!! . ''**,%**\$'0-**'!

d1K?0/!, !0/./;09!;5!/5.1035G/5:!2=/0/15!:=/!/gW/6:/>!/W/5:=/:16!0/W;10!:3!;5!100161:!359/:! 9/X?/56/!>3/9!53:!366?07!*=19!/g;GW0/!19!35/!34!9/./0;0!5?60/;0!9/01;0!./0C9!15!:=/!0;5K?;K/! 2=16=!156?0!4;:;0!.130;:1359!:3!:=/!=1K=U0;5J15K!G;0J/>5/99!6359:0;15:!:=;:!C036J9!63GW0/g!

8B0JJ€5/5!"##VP7!N,P!•'8!?:k!•*8!•d360*3W8!Gw>=; x 0/9?0://!•d360*3W8!yz:;W{J; | 0/9?0:!•b8! 0/9?0://!W;6;5:?!•0/98!0/9?0://!•<'!0/9?0:,,,,,,!!!!

A0;:i/0!N"##DPf9!;663?5:!34!0/9?0:;:1./!9/635>;0B!W0/>16;:/9!/59?0/9!:=;:!/./5:!/gW0/99/>!CB!:=/! ./0C!19!1>/5:16;0!:3!:=/!/./5:!34!6;?915K!:=/!0/9?0:!9:;:/7!%5!;5;03K3?9!9:0?6:?0/!G;B!C/!;99?G/>! 430!>/W16:1./9+!9?6=!:=;:!:=/!/./5:!/gW0/99/>!CB!:=/!./0C!;5>!:=/!9:;:/!34!:=/!9?C_/6:!;:!:=/!:1G/!34! :=/!/./5:!;0/!1>/5:16;0!N \$ 102;B!"#HIQ!H#DP7!%WW0B15K!:=19!;5;0B919!:3!b/>16!B1/0>9!;!>/9601W:135! 34!W3991C0/!;5>!1GW3991C0/!W391:1359!430!9/635>;0B!W0/>16;:/9!;9!63GW;0/>!:3!:::01C?:1./!`897!!!!

%5;@Bi15K!:=/!9:0?6:?0/!34!9/635>;0B!W0/>16;:/9!;9!63GW0/g!4?0:=/0!;663?5:9!430!:=/!W03WU!/0:B!34! W0393>16!1930;:135!>/G359:0;:/>!CB!b/>16!9/635>;0B!W0/>16;:/9!:3!:=/!/g60?9135!34!;::01C?:1./! `89!N/7K7!:=/!015/U415;0!W391:135!34!:=/!>/W16:1./!W0/>16;:/!15!N"PP7!b/>16!W0393>16!1930;:135!19! /563>/>!.1;!W03g1G1:B!:3!6;/9?0;!;5>!015/UC3?5>;01/9!N(;0/! r !A19936J!"#"HP+!2=16=! >/G359:0;:/9!9/591:1.1:B!:3!:=/!15:35;:135;0!C3?5>;0B!34!:=/!9/635>;0B!W0/>16;:135!W=0;9/7!!!! *=19!W03W39;0!6;5!;663?5:!430!:=/!>19:01C?:135;0!:/5>/561/9!34!b/>16!9/635>;0B!W0/>16;:/9+!2=16=!

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L /!J532!:=;:!:=/!;0:/05;:135!19!53:!635>1:135/>!CB!W=35303K16;0!4/;:?0/97!F5!/g;GW0/!N,P+!2/!9//! :=;:!>/9W1:/!:23!W=35303K16;00B!91G10;0!9:/G9+!:0.2(35!.51)0.2(0)0000.2(=/)0.2(!;)0.2(0)0.2(:)0.2(/)0

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F5!G?6=!/g19:15K!230J+!:=/!6=316/!C/:2//5!:23!;0:/05;:1./!6359:0?6:1359!15!K0;GG;:16;0! 9:0?6:?0/9!:=;:!W0/9/5:!9?6=!;!6=316/!=;9!C//5!;0K?/>!:3!C/!635>1:135/>!CB!W0;KG;:16!4;6:3097! *=/0/430/+!1:!19!63GG35W0;6/!:3!.1/2!.316/!9B9:/G9!;9!C/15K!60399015K?19:16;00B!K3./05/>!CB! W0;KG;:169!NO1.}5!HII)P7!\$30/!0/6/5:!01:/0;:?0/+!=32/./0+!=;9!W0/9/5:/>!3C_/6:1359!:3!;! W0;KG::16!:663?5:!34!:=/!635>1:13515K!34!.316/!635:0;9:9!Nn?/9:>:!r!<J3W/:/;9!"#H#P7!!!

F5!:=19!W0/9/5:;:135+!F!9?WW30:!:=/!60;1G9!G;>/!CB!n?/9;>;!r!<J3W/:/;9!"#H#!CB!W?::15K!430:=! ;>>1:135;0!/.1>/56/!430!;!9B5:;6:16!0;:=/0!:=;5!W0;KG;:16!.1/2!34!.316/+!?915K!41/0>230J!>;:;! 403G!:=/!8=101WW15/!0;5K?;K/!F036;537!F036;53!=;9!;!016=!.316/!9B9:/G+!2=16=+!G39:!53:;C0B!430! :=/!W?0W39/9!34!:=19!W0/9/5:;:135+!1560?>/9!%K/5:!b316/!;5>!8;:1/5:!b316/7!8;:1/5:!b316/!19! 6=;0;6:/011/>!CB!;C930?:1./!6;9/!C/15K!;991K5/>!:3!:=/!W;:1/5:+!21:=!:=/!;K/5:!0/6/1.15K!/0K;:1./! 6;9/+!;9!9=325!15!NHPu!G/;52=10/+!;5!%K/5:!b316/!6359:0?6:135!15.30./9!;5!;C930?:1./!;K/5:! ;6:15K!35!;5!3C01X?/!W;:1/5:+!;9!9=325!15!N"P7!!!

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34:/5!W03.1>/!;!03:!34!63GW0/=/591C0/!15W?:7!<:?>1/9!9=32!:=;:!:=/!.1>/3!635:/5:!W03.1>/>!CB! G3.1/9!W03.1>/9!0;5K?;K/!0/;05/09!21:=!;?:=/5:16!15W?:!:=;:!K1./9!:=/G!;!035KU0;9:15K!G/5:;0! 0/W0/9/5:;:135!CB!W03.1>15K!;!=1K=!>/K0//!34!1GG/>1;6B!;5>!0/154306/G/5:!:=03?K=!9?C:1:0/9!34! 2/C!;WW016;:135!:=;:!2100!:0;6J!:=/!G3G/5:U:3UG3G/5:!C/=;.130!34!W;0:161W;5:9!;9!:=/B!;0/! /gW39/>!:3!;!0;0K/!;G3?5:!34!0;5K?;K/!15W?:7!*=/!415>15K9!403G!:=19!9:?>B!2100!635:01C?:/!:3!:=/! >/91K5!34!0;5K?;K/U0/;0515K!;6:1.1:1/9!15:/K0;:/>!15:3!.;013?9!0/;0515K!/5.1035G/5:9!;5>!2100! 4?0:=/0!:=/!41/0>f9!?5>/09:;5>15K!34!:=/!?5>/00B15K!W036/99/9!15.30./>!15!0;5K?;K/!;6X?191:1357! !

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